



Connected Infotainment

Car Radio Strategies from Car Makers

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Connected Mobility

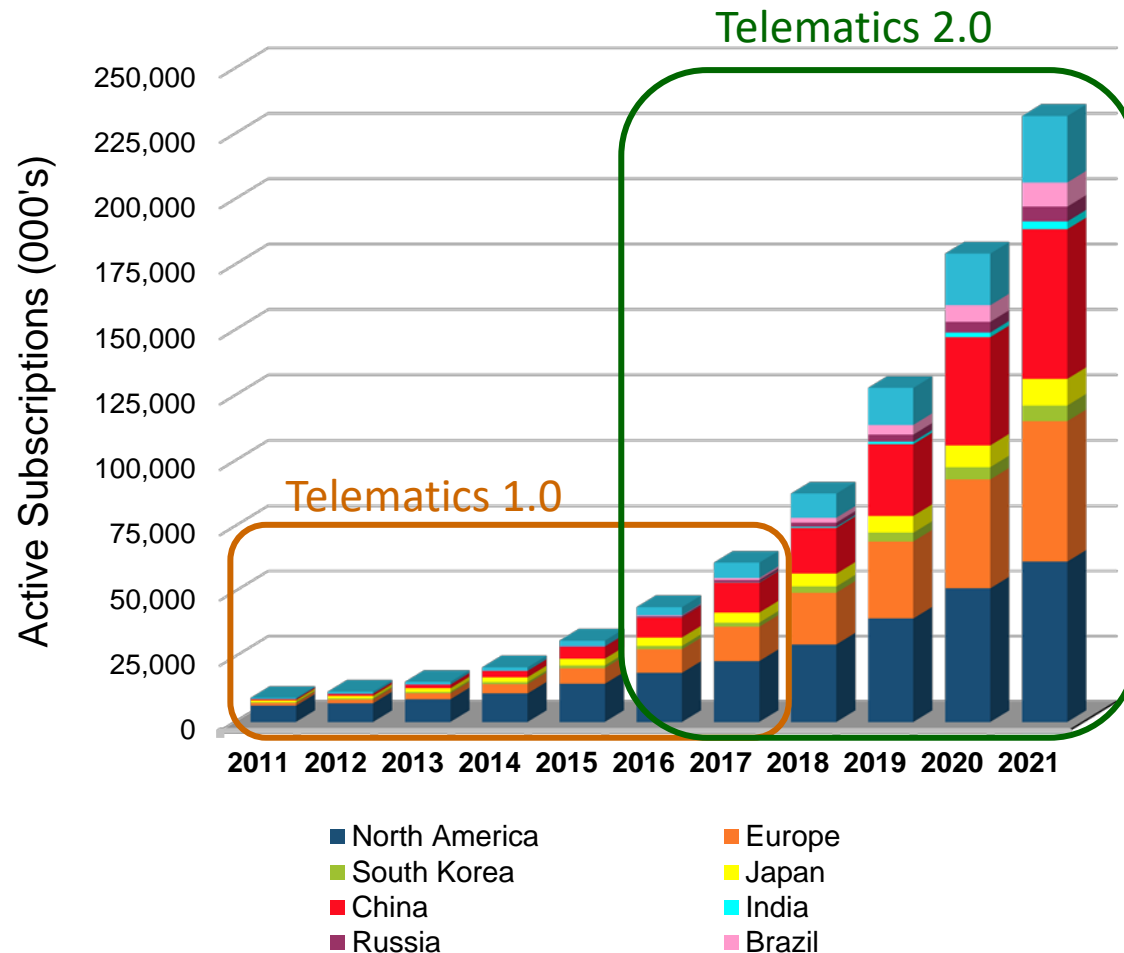
STRATEGY ANALYTICS

IP CONNECTIVITY RISING FAST

ACTIVE VEHICLE SUBSCRIPTIONS BY REGION



Global Active subscriptions will exceed 250 Million by 2022



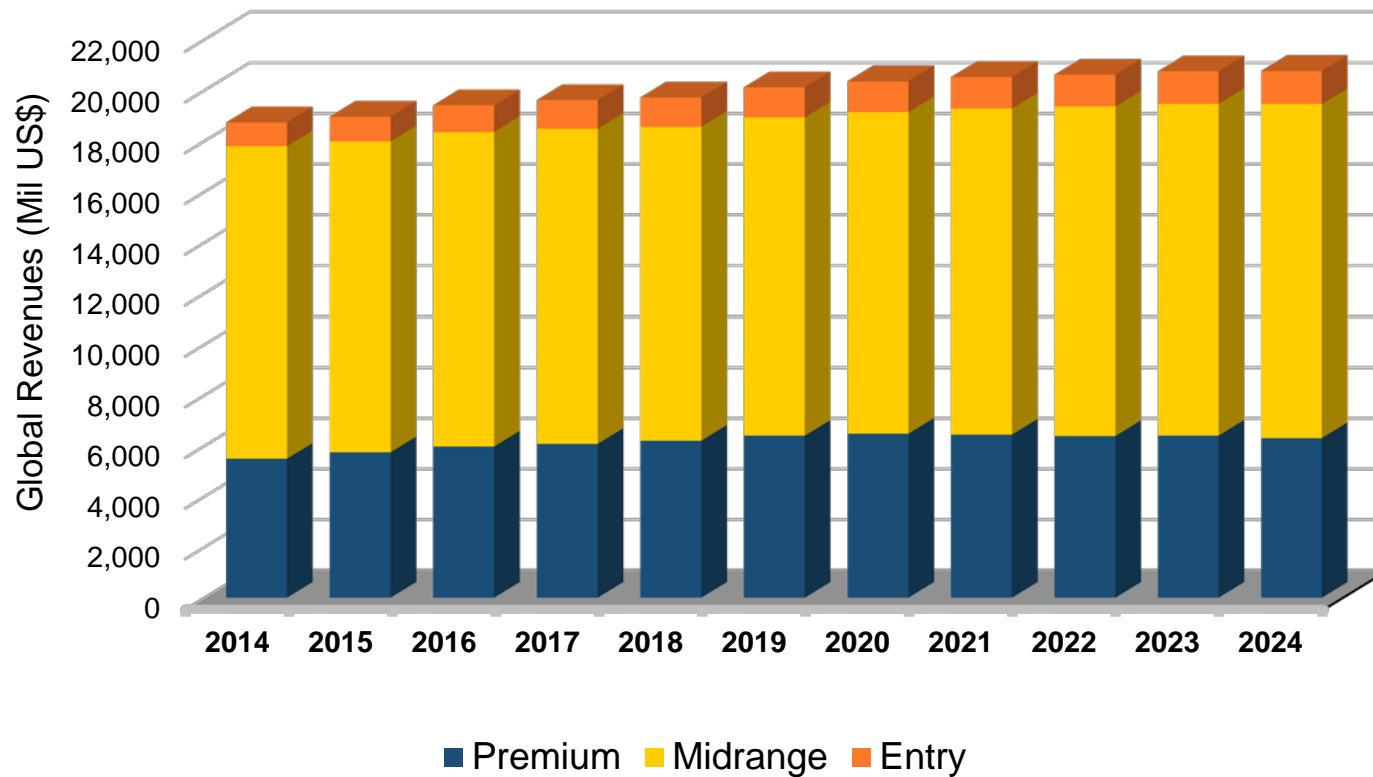
Leading Regions:

- North America: Market Driver - Single Market
- Europe: Market Driver – eCall
- China: Market Driver – Biggest Global Car market

INFOTAINMENT A CORE SOURCE OF CAR MAKER REVENUE

REVENUES BY VEHICLE SEGMENT

Supplier Revenue Growth 2016 vs. 2024: **+7.0%** (CAGR 0.8%)



- Entry level opportunity: **Limited**
 - \$1.0 Billion in 2016 to \$1.3 Billion in 2024
 - Price pressure will limit infotainment revenue opportunity
- Midrange opportunity: **Stable**
 - \$12.4 Billion in 2016 to \$13.1 Billion in 2024
 - Significant opportunity in Connectivity, Audio, Telematics, HMI/Displays, Navigation
- Premium segment opportunity: **Stable**
 - \$5.9 Billion in 2016 to \$6.3 Billion in 2024
 - Mature market and increased price pressure as features are enabled on cheaper silicon



INFOTAINMENT TAKES A BACK SEAT

Exhibit 3.1: Top Five Vehicle Purchase Priorities by Region

	US	Western Europe	China
#1	Upfront price (16.5)	Upfront price (16.8)	Ride and handling (12.3)
#2	Fuel efficiency (12.9)	Fuel efficiency (13.6)	Fuel efficiency (10.2)
#3	Ride and handling (11.2)	Ride and handling (10.3)	Workmanship and visual appeal (9.9)
#4	Workmanship and visual appeal (9.9)	Workmanship and visual appeal (8.9)	Safety features (9.0)
#5	Crash safety ratings (8.1)	Safety features (7.9)	Upfront price (8.5)



Exhibit 3.2: Safety, Infotainment, Automated Driving, and Advanced HMI Rankings and Average Scores

	US	Western Europe	China
Safety features	#6 (7.3)	#5 (7.9)	#4 (9.0)
Infotainment features	# =11 (4.7)	#11 (5.4)	#9 (7.4)
Automated driving features	# =11 (4.7)	#8 (6.4)	#8 (7.5)
Advanced HMI features	#9 (6.0)	#10 (5.8)	#10 (6.8)



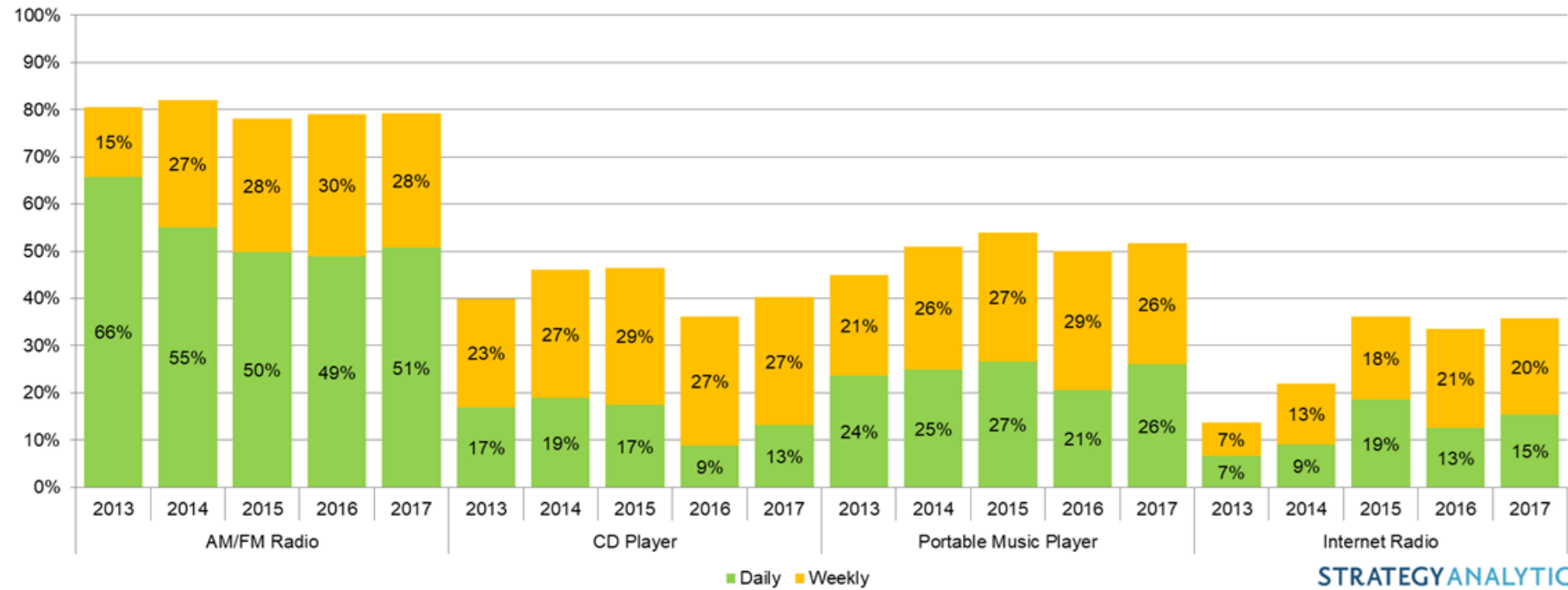
INFOTAINMENT IS DIFFICULT

J.D. Power's last Vehicle Dependability Study points to increasing issues with in-car technology



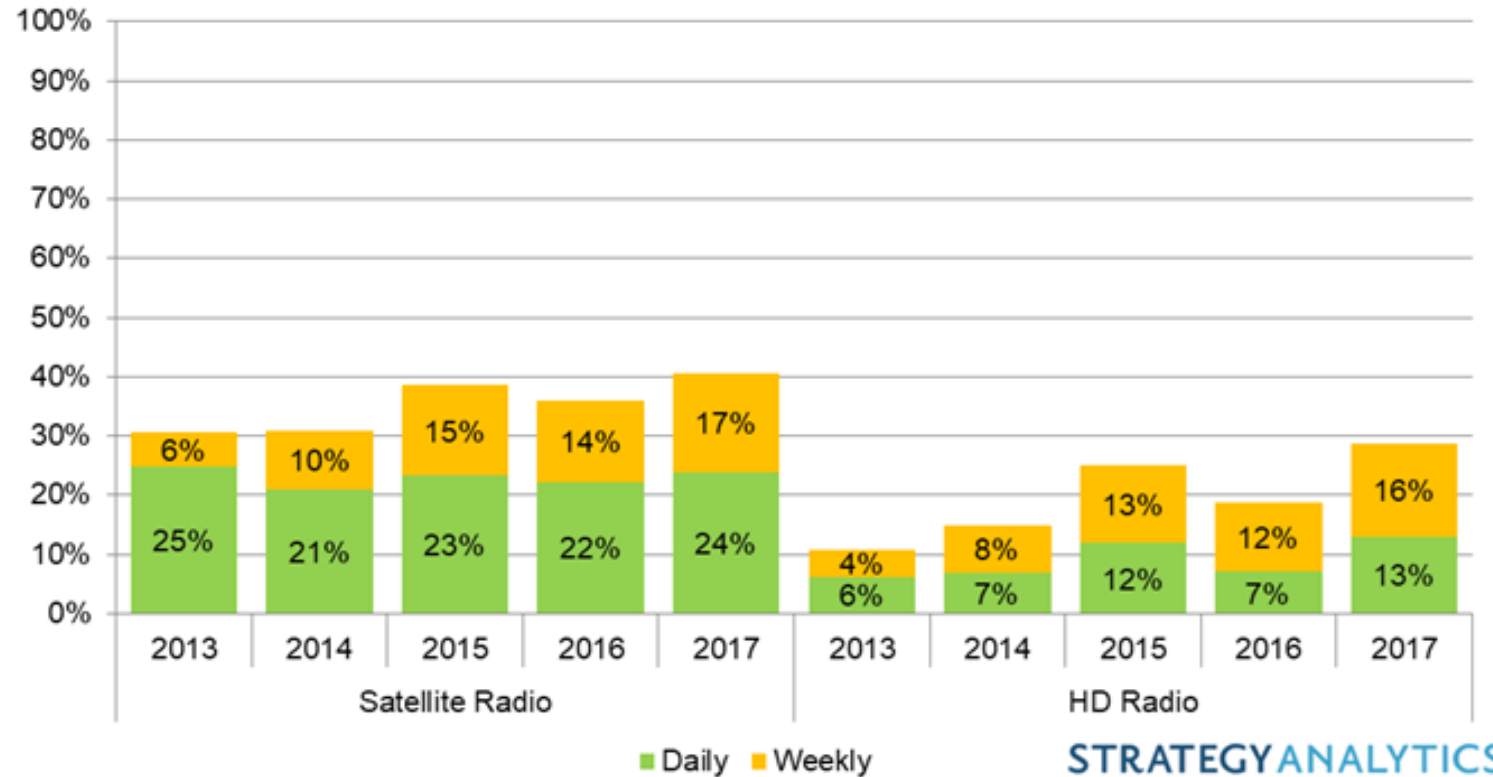


REACH: STEADY LISTENING: DOWN





REACH: STEADY LISTENING: DOWN



CARPLAY AND ANDROID AUTO: THE EASY WAY OUT?



Mercedes-Benz



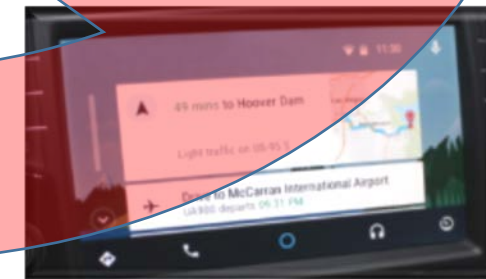
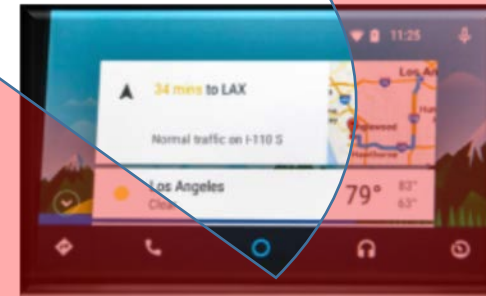
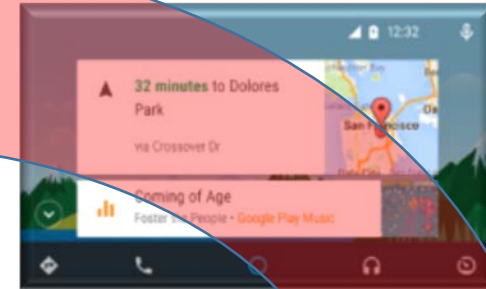
HYUNDAI



Apple CarPlay

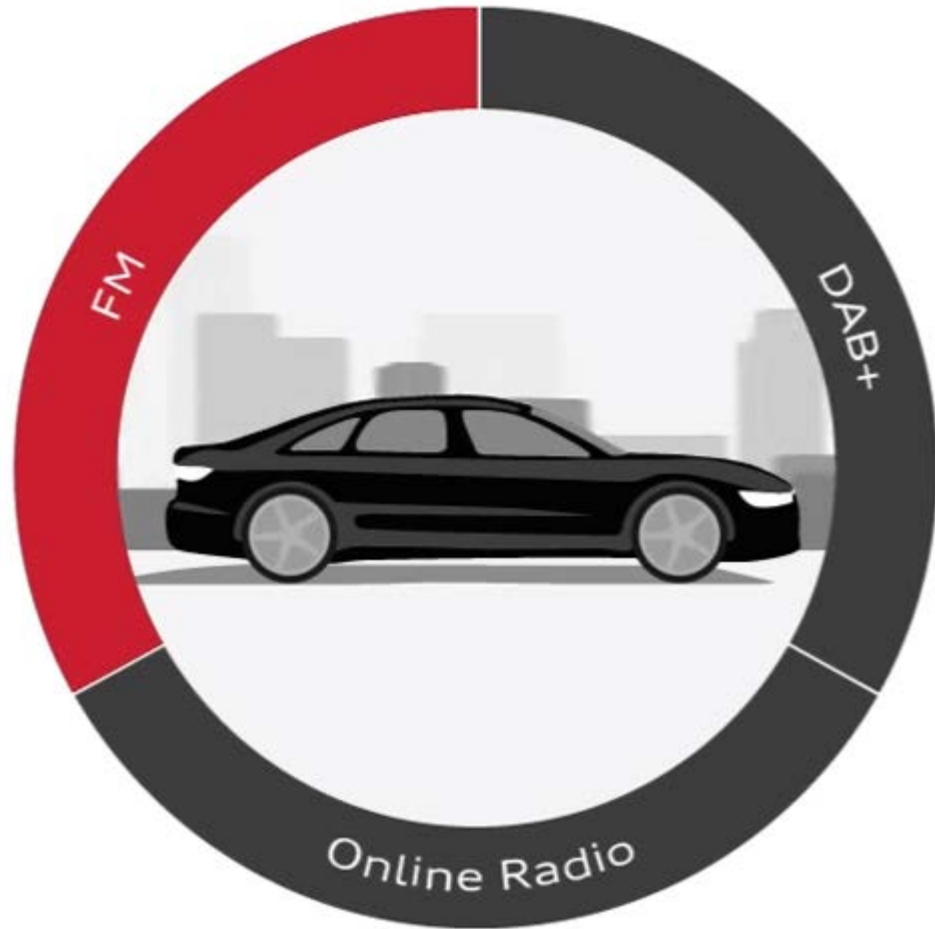


android auto





AUDI HYBRID RADIO





CADILLAC SPOTIFY

Requirements:

In all, using the native Spotify app (the one that runs directly on CUE) requires two paid plans:

A Spotify Premium plan (\$9.99 per month), and an active 4G LTE data Subscription, offered as one of the following three plans:

\$20 a month for the unlimited plan
\$10 for 1GB

\$10 a month as a device for AT&T customers





BMW PAY FOR CARPLAY

BMW added CarPlay for 2017 as a \$300 option on cars equipped with built-in navigation. The new plan would be free for the first year of ownership on a new BMW. After that, owners would be asked to pay \$80 per year to keep the service. Over the course of a three or four-year lease, it would still work out to less money than the option is now. Currently, BMW doesn't offer Android Auto on any of its vehicles. But Google Assistant is coming to new BMW models later in 2018. The company already announced plans to add Amazon Alexa skills.

Is BMW going to make you pay for Apple CarPlay every year?

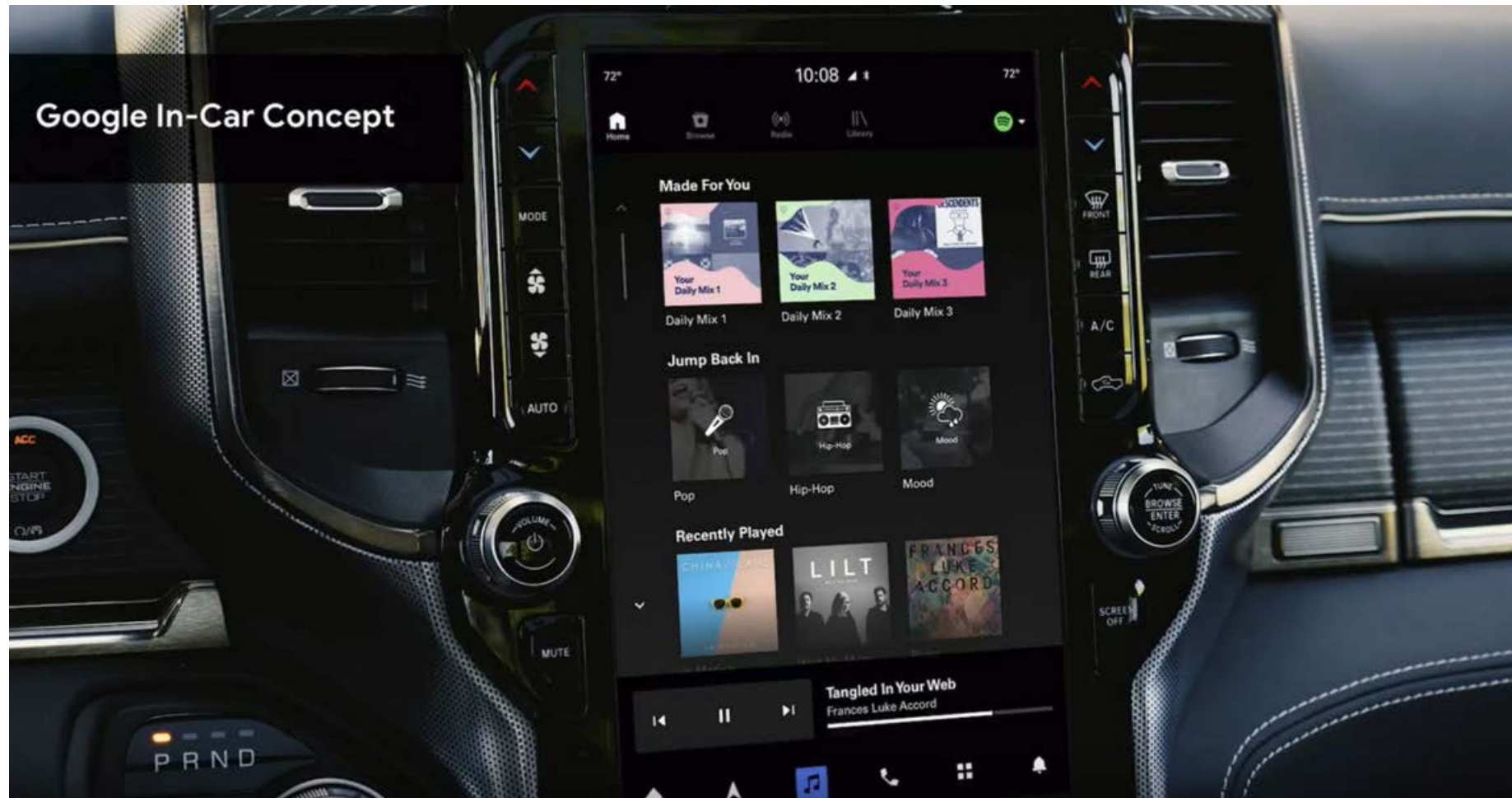
Subscription-based CarPlay would join Alexa, Google Assistant in 2019 models

By [Zac Estrada](#) | [@zacestrada](#) | Jan 16, 2018, 5:55pm EST



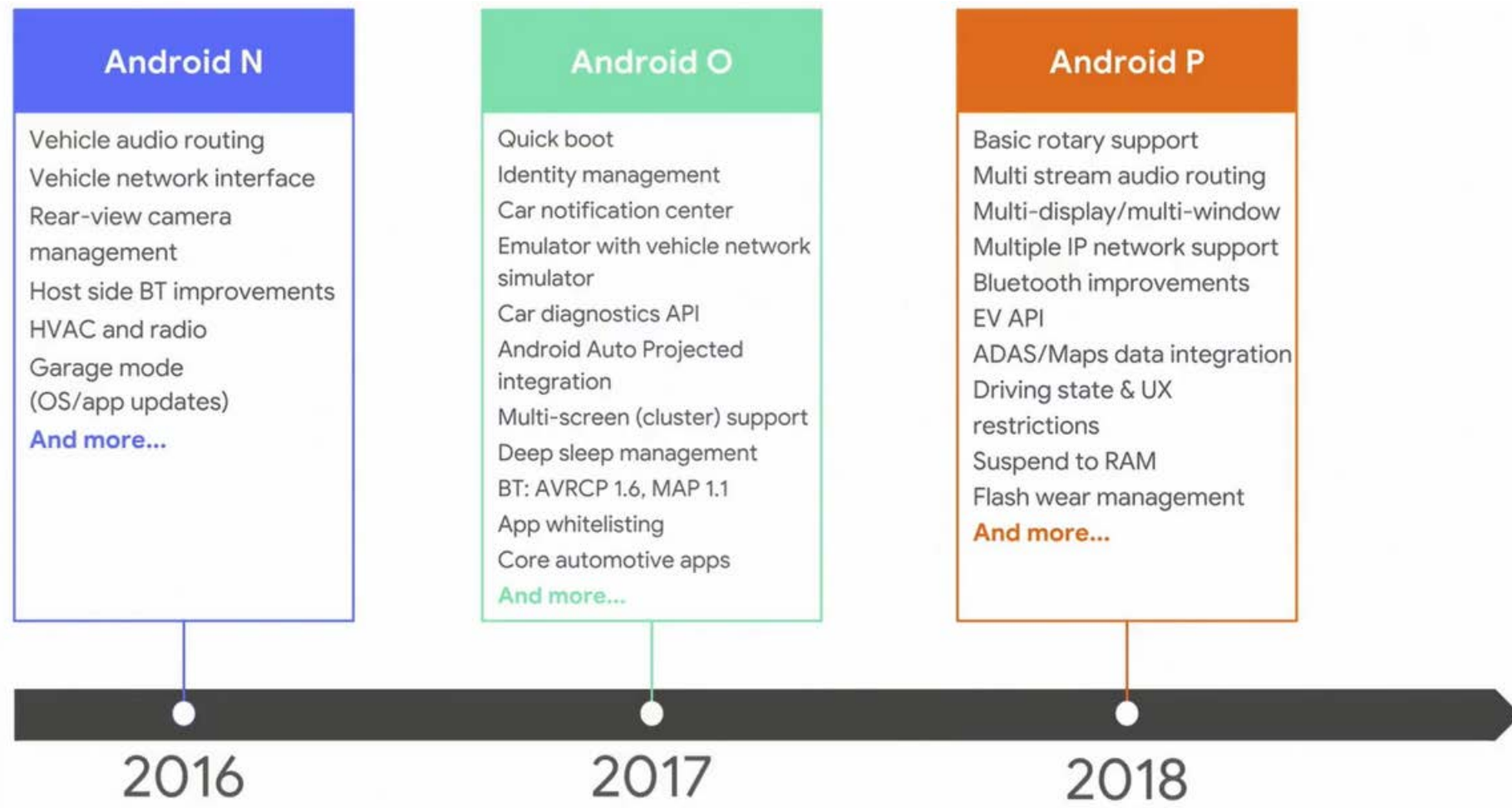


EMBEDDED ANDROID AUTO FROM VOLVO



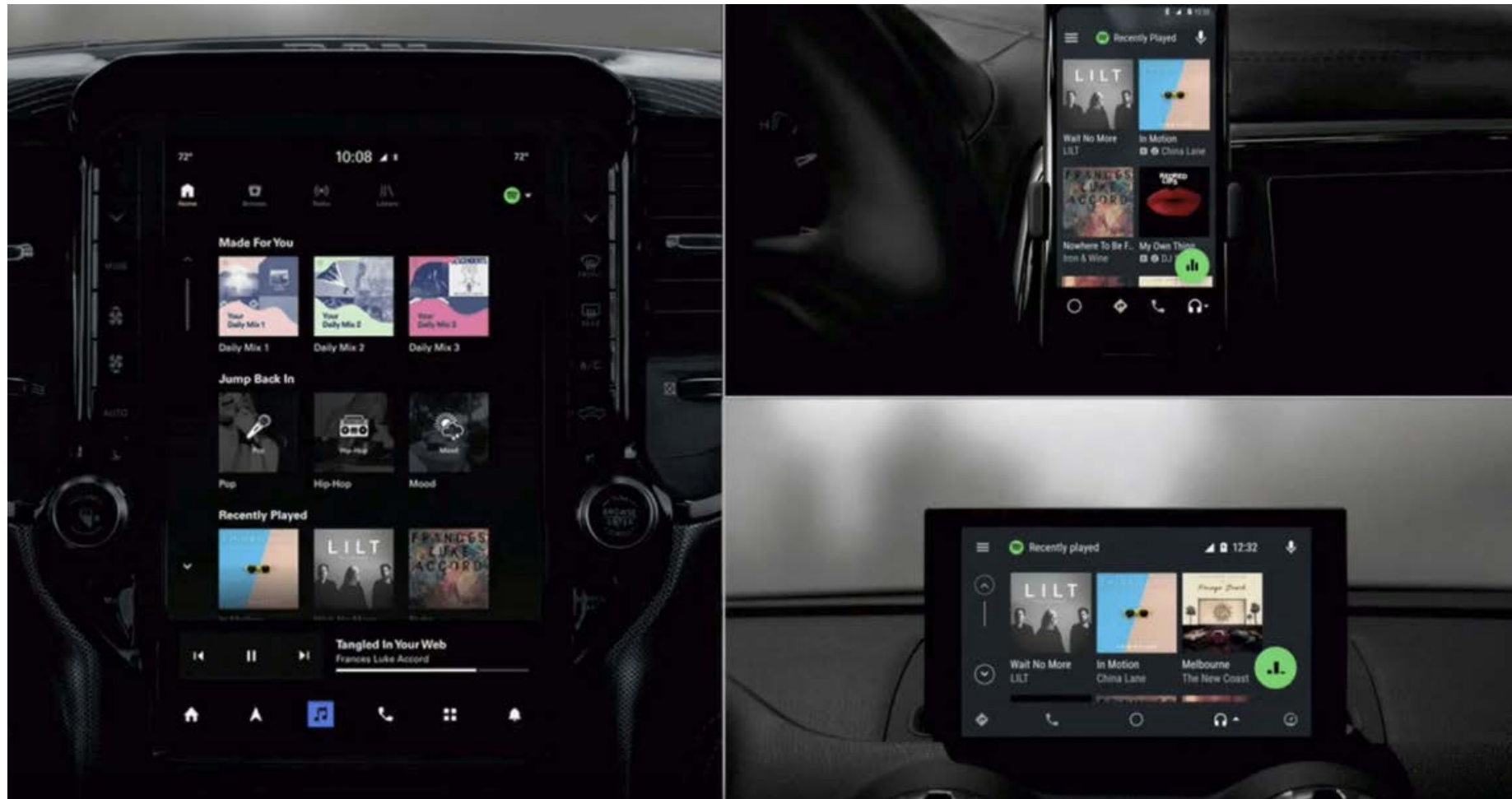


LARGER SCREENS, NEW UI SUPPORT





ANDROID AUTO LOOKING MORE LIKE RADIO?





CLOUD PLATFORMS AND SERVICES

Rise of the Digital Assistants

<p>Amazon's Alexa Voice Service</p> <p>Beginning to be used by numerous OEMs, e.g. Ford and VW</p>	<p>Apple's Siri</p> <p>Widely deployed in cars via Siri Eyes Free and CarPlay</p>	<p>Google's Google Assistant</p> <p>Precursor to Google Assistant is widely deployed in cars via Android Auto</p>	<p>IBM's Watson</p> <p>Beginning to see use in the auto industry, e.g. via GM's OnStar Go platform</p>	<p>Microsoft Cortana</p> <p>Potential deployment with Renault-Nissan vehicles in the future</p>	<p>Nuance Dragon Drive Automotive Assistant</p> <p>Nuance offers hybrid solution rather than strictly cloud-based.</p>	<p>Samsung Bixby</p> <p>In light of Harman acquisition, unclear where Bixby will fit in Harman's strategy.</p>
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OEMS' INFOTAINMENT AI PARTNERSHIPS

OEM	Digital Assistant	Status
BMW	Amazon Alexa, Microsoft's Cortana	Alexa – Launched (BMW Connected mobile app integration), Cortana - Demonstrated
Ford	Amazon Alexa	Planned launch in Ford electrified models
GM	IBM Watson, used with OnStar Go backend	Launched
Honda	HANA, proprietary assistant developed in partnership with SoftBank	Concept demonstration
Hyundai	Google Assistant, Amazon Alexa	Google Assistant – Launched in Genesis, Alexa – Launched in 2017-MY vehicles and select 2016-MY vehicles
Mercedes	Google Assistant, Amazon Alexa	Both planned for launch sometime 2017
Nissan	Microsoft's Cortana	Planned, launch date not yet announced
Toyota	YUI, proprietary digital assistant technology	Concept demonstration
Volkswagen	Amazon Alexa	Planned, launch date not yet announced



What's really at stake?



THE CAR IS A BROWSER

Intent

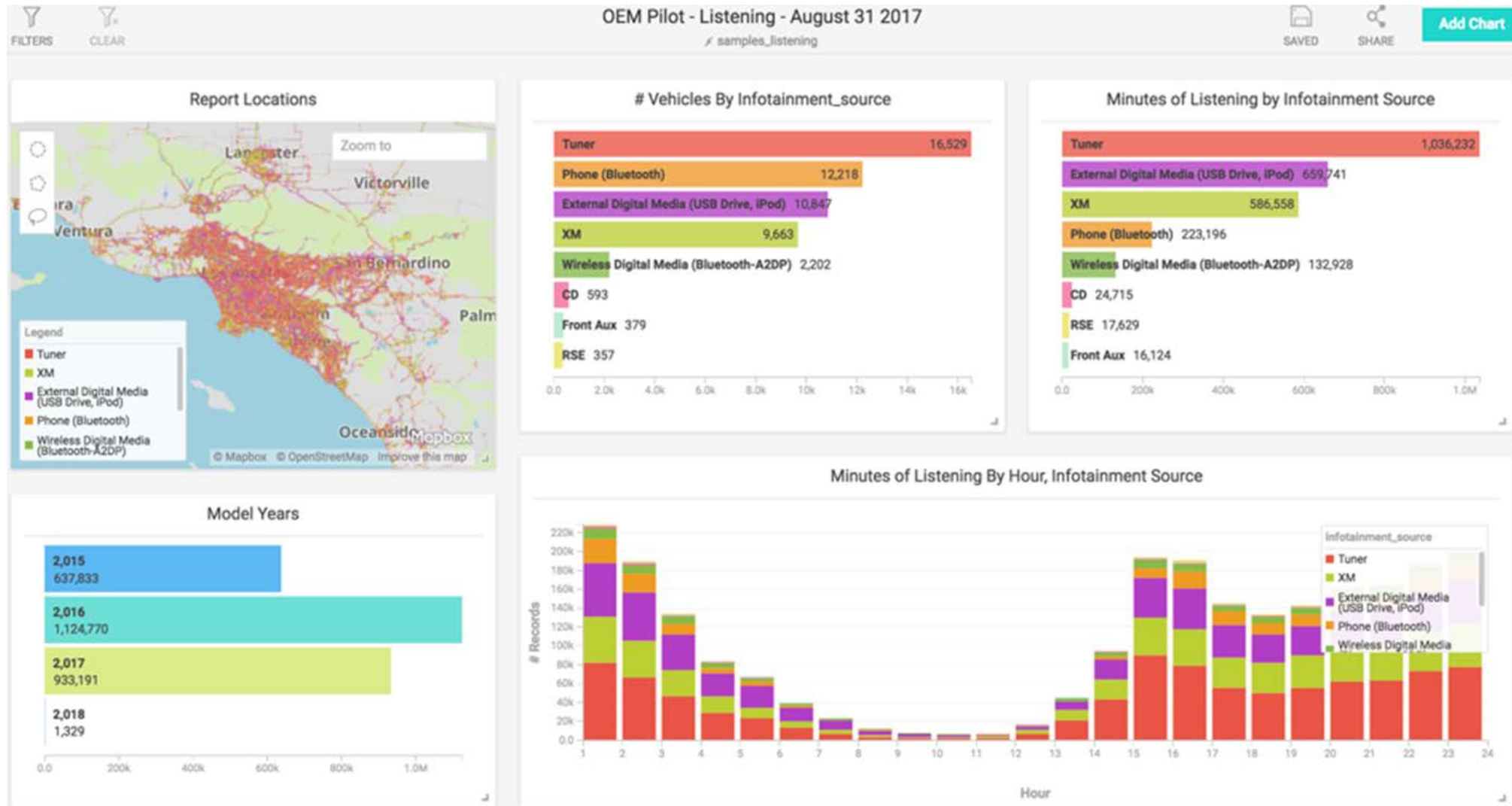


Attribution

Audience Measurement



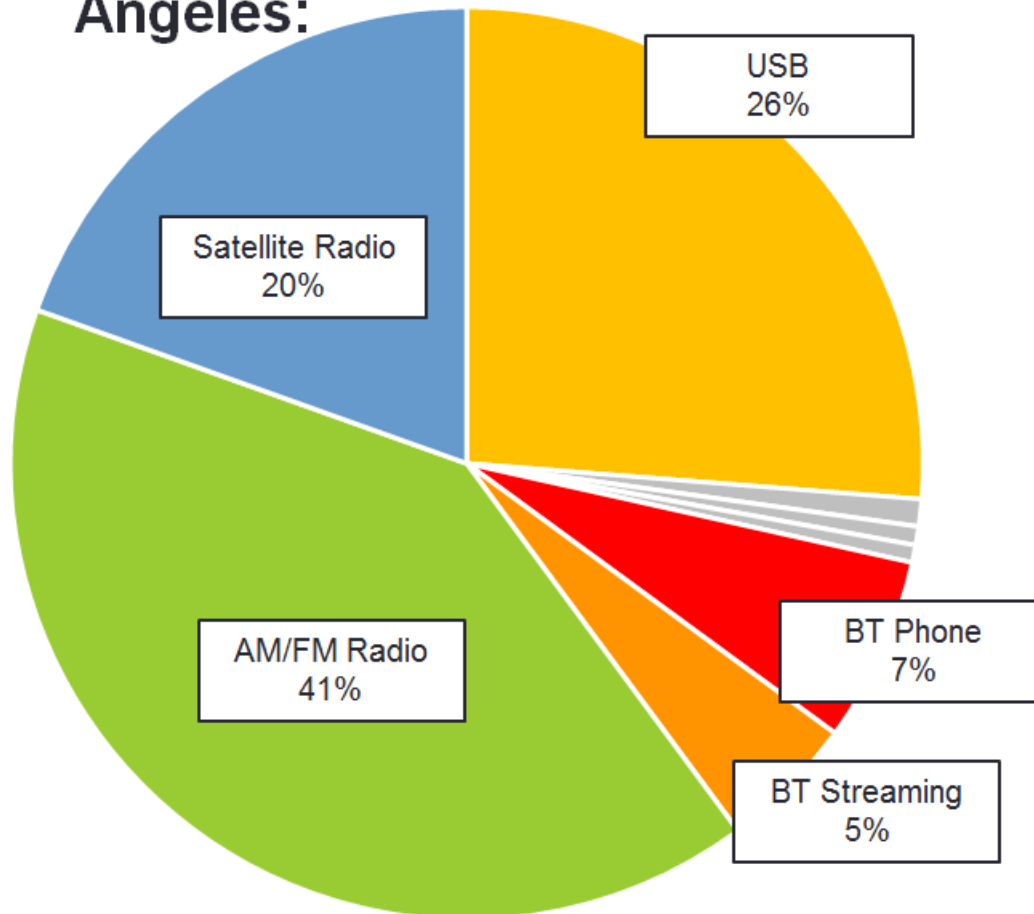
PEERING INTO THE BLACK HOLE OF IN-VEHICLE LISTENING



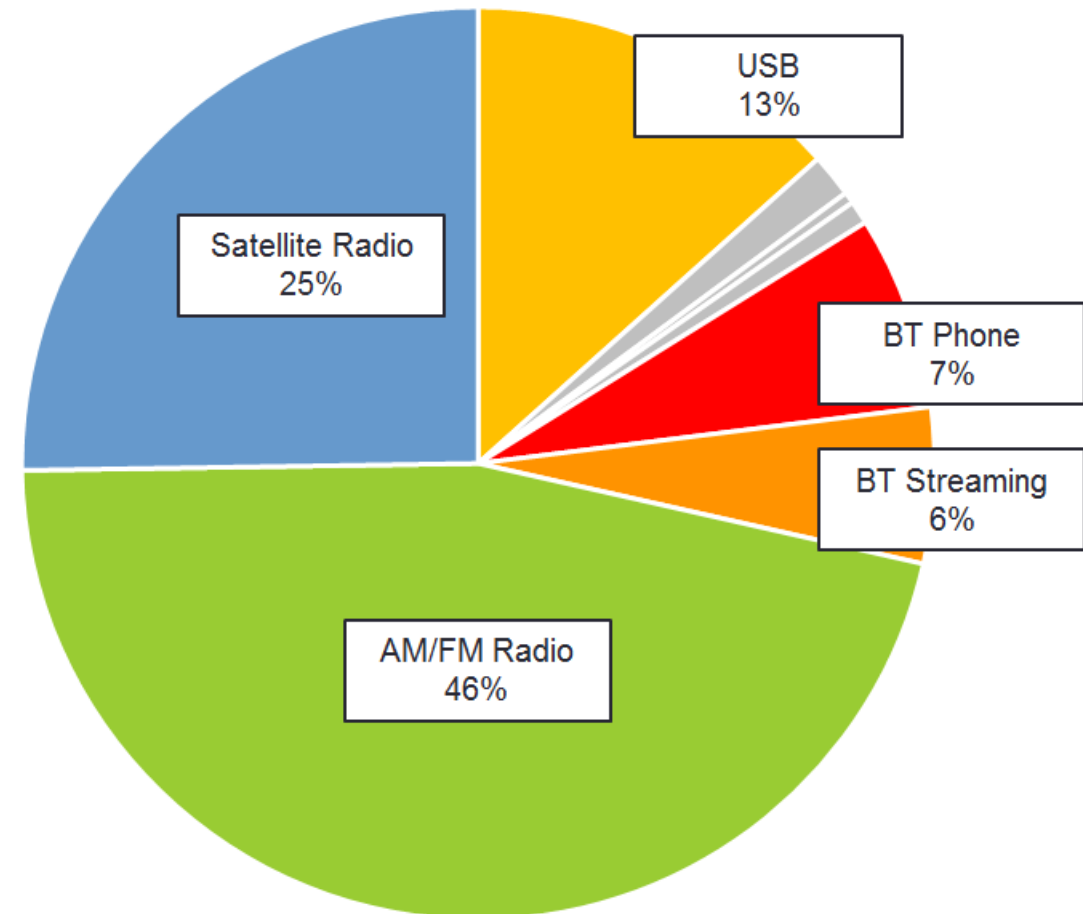


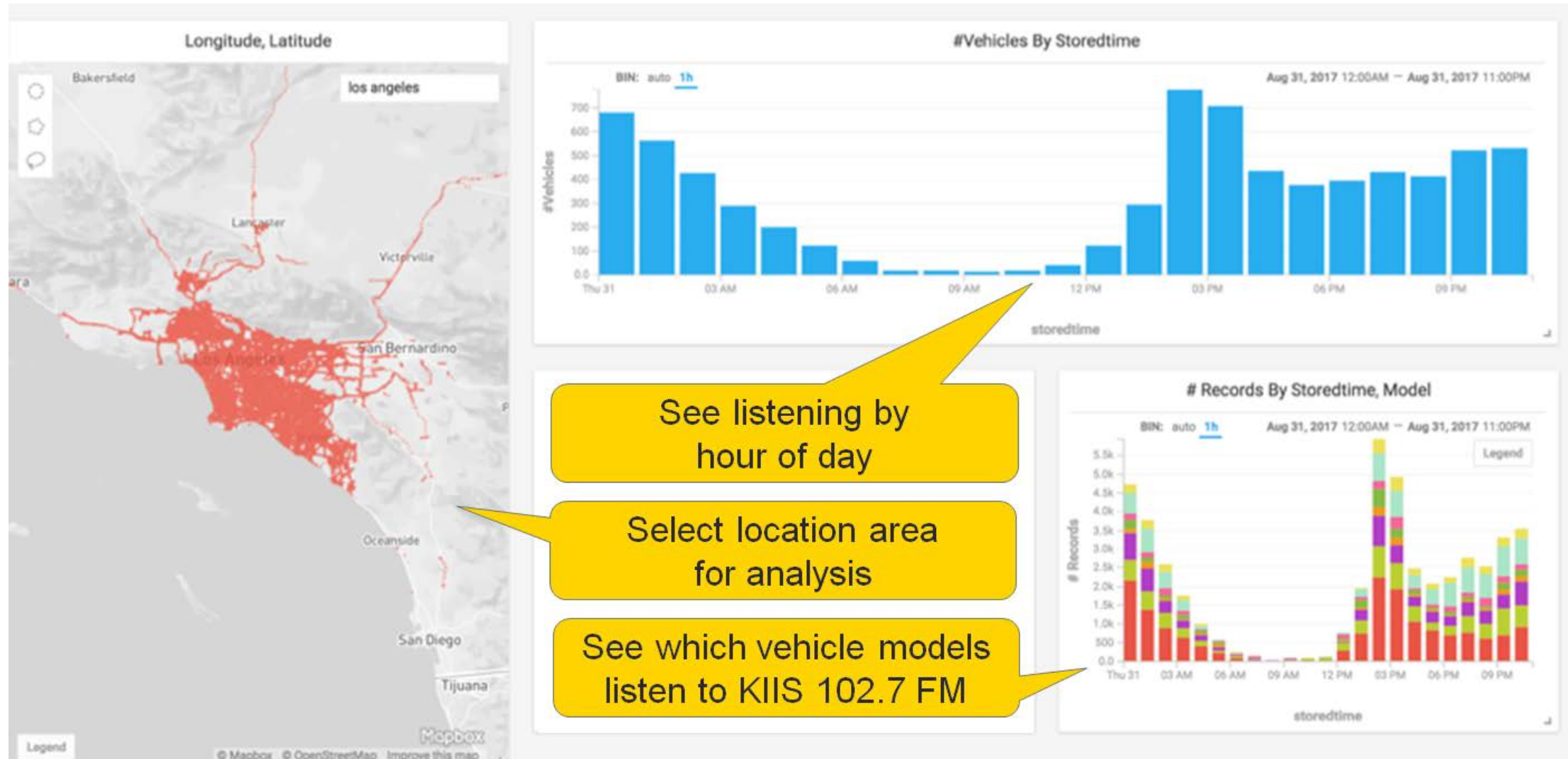
TUNERS HOLDING THEIR OWN IN THE U.S.

Los Angeles:



Chicago:



ANSWERING Q'S FOR CAR MAKERS, BROADCASTERS, ADV'RS 



WE HAVE A PROBLEM

Digital is the solution!



FIGHT BACK! THE DIGITAL COUNTER-ATTACK

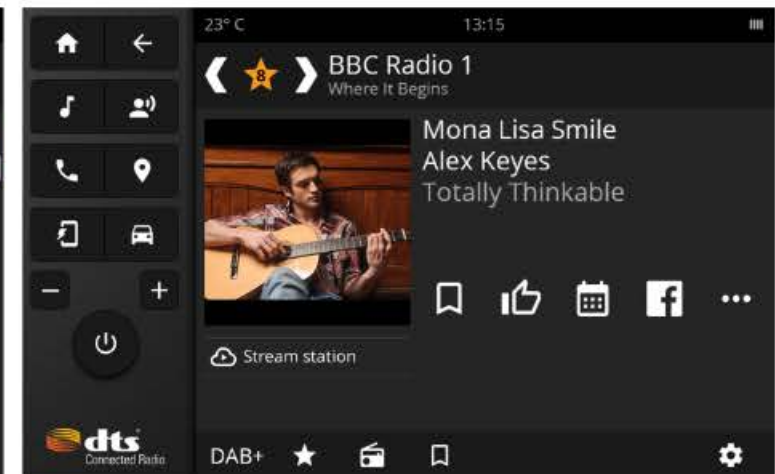
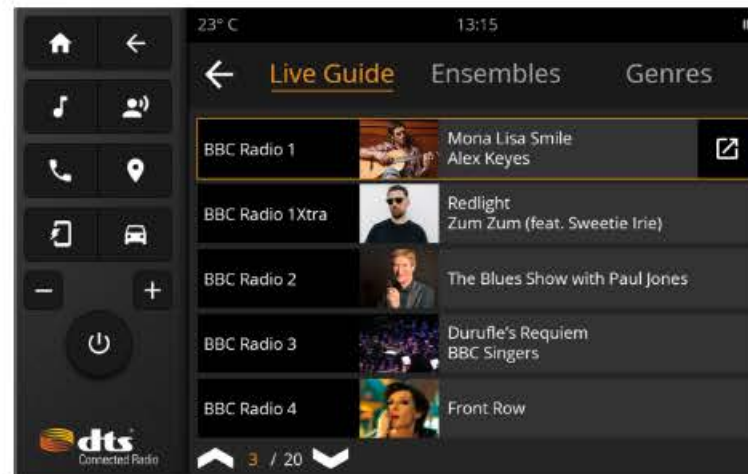
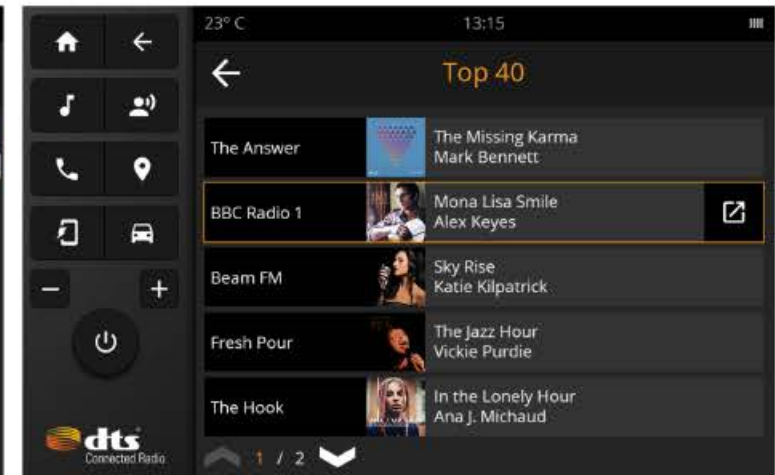
BROADCAST & IP

Discovery

Enhancement

Measurement

Interactivity





THANK YOU

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